

PUTNAM COUNTY, FLORIDA
**CITIZENS'
ANNUAL
FINANCIAL
REPORT**



FISCAL YEAR ENDED SEPTEMBER 30, 2007



Office of
Clerk of Court
Tim Smith

April 30, 2008

To the Citizens of Putnam County:

I am pleased to present this Citizens' Annual Financial Report for the fiscal year ended September 30, 2007. In my capacity as Clerk and Comptroller of Putnam County, I serve as accountant, auditor and custodian of funds for the Board of County Commissioners. This division of responsibilities is one of the key strengths of our system of government.

This report has been prepared by my Finance Department, from results audited by the accounting firm of Davis Monk & Company, to provide you with a better understanding of the County's operations and financial condition. I wish to thank the entire Finance Department, under the direction of John H. Jones, CPA, CIA. Their daily commitment to excellence is critical to the continued financial health of the County.

Each year the County legally adopts a budget to determine how much money it will raise and to prioritize how it will be spent. The County's operating Budget, which exceeds \$130 million annually, is funded primarily from Taxes, Grants & Contributions, Debt Proceeds, and Charges for Services. Much of the total revenue received is restricted in some manner or limited to "specific-use" purposes. This restricted use revenue is not available for funding the County's general operations and can only be spent for the particular purposes for which it was created or mandated. For this report, spending is summarized into major taxpayer service categories such as: Public Safety, Transportation, Physical Environment, Culture and Recreation, and General Government Services.

In 2002, the Citizens of Putnam County voted to approve a one-cent sales surtax to support infrastructure improvements throughout Putnam County. Locally referred to as the "Better Place Plan", this example of a restricted revenue fund has contributed in excess of \$23 million in the five years of its existence. This Citizens' report highlights some of the benefits accrued through the use of these monies as well as other sources of revenue.

A majority of the County's operations fall under the Board of County Commissioners, while other specific duties fall under financially related special districts and separately elected Constitutional Officers. Contact information for the Constitutional Officers and Board of County Commissioners is also provided.

It is a privilege to serve as your Clerk and Comptroller, and I am honored you have entrusted me with the associated duties and responsibilities. I hope you find the information contained within this report interesting, informative and easy-to-read. I welcome your input.

Sincerely,

Tim Smith
Clerk of Courts



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The Government Finance Officers Association of the United States and Canada (GFOA) has given an Award for Outstanding Achievement in Popular Annual Financial Reporting to Putnam County, Florida for its Popular Annual Financial Report (the Citizens' Report) for the fiscal year ended September 30, 2006. The Award for Outstanding Achievement in Popular Annual Financial reporting is a prestigious national award recognizing conformance with the highest standards for preparation of state and local government popular reports.

In order to receive an Award for Outstanding Achievement in Popular Annual Financial Reporting, a government unit must publish a Popular Annual Financial Report, whose contents conform to program standards of creativity, presentation, understanding and reader appeal.

An Award for Outstanding Achievement in Popular Annual Financial Reporting is valid for a period of one year only. We believe our current report continues to conform to the Popular Annual Financial Reporting requirements, and we are submitting it to GFOA.

Award for Outstanding Achievement in Popular Annual Financial Reporting

PRESENTED TO

Putnam County
Florida

for the Fiscal Year Ended

September 30, 2006



Charles S. Cox
President

Jeffrey L. Esser
Executive Director

SOUTH PUTNAM GOVERNMENT CENTER

The new South Putnam County Government Center in Crescent City opened in March of 2008. After a six year effort to relocate county services, the opportunity came when City Hall moved their services, and leased their former property to the County. Renovations to the building began in January, and were designed to provide south Putnam residents with maximum convenience, in a functional and pleasant setting.



The continuing services include those provided by the Tax Collector, Clerk of Courts, Property Appraiser and Veterans Services. The Tax Collector currently supports payment of tag and title, fishing and occupational licenses, and property taxes. They began providing limited driver's license services in April. New services will include those provided by the Board of County Commissioners, Supervisor of Elections and the Chamber of Commerce. Putnam County is pleased to provide residents with a place to conduct county business they can be proud of for many years to come.



ABOUT THIS REPORT

This Citizens' Annual Financial Report is derived from information included in the County's Comprehensive Annual Financial Report (CAFR), but is reformatted to make it easier to read and understand. The financial information is presented in a condensed and summarized form and does not substitute for the County's CAFR. The CAFR provides, in detail, the County's financial position and financial changes for the year in conformity with generally accepted accounting

principles (GAAP). The CAFR, as well as the Citizens' Annual Financial Report, are available for review on the Clerk's website <http://www1.putnam-fl.com/live/cafr.asp>.

The financial information found throughout this report includes all funds and fund types of the County, including Constitutional Officers, but excluding Fiduciary (Trust) funds and the Putnam County Development Authority, a component unit of the County. In addition, transfers between funds have been excluded.

ABOUT PUTNAM COUNTY



Putnam County, encompassing some 827 square miles, is located in the north-east region of the State of Florida between Gainesville to the west and Jacksonville to the north.

The County was founded in January 1849, and the County Seat was established at Palatka in January 1853.

For much of its length, Putnam County straddles the St. Johns River, designated an American Heritage River.

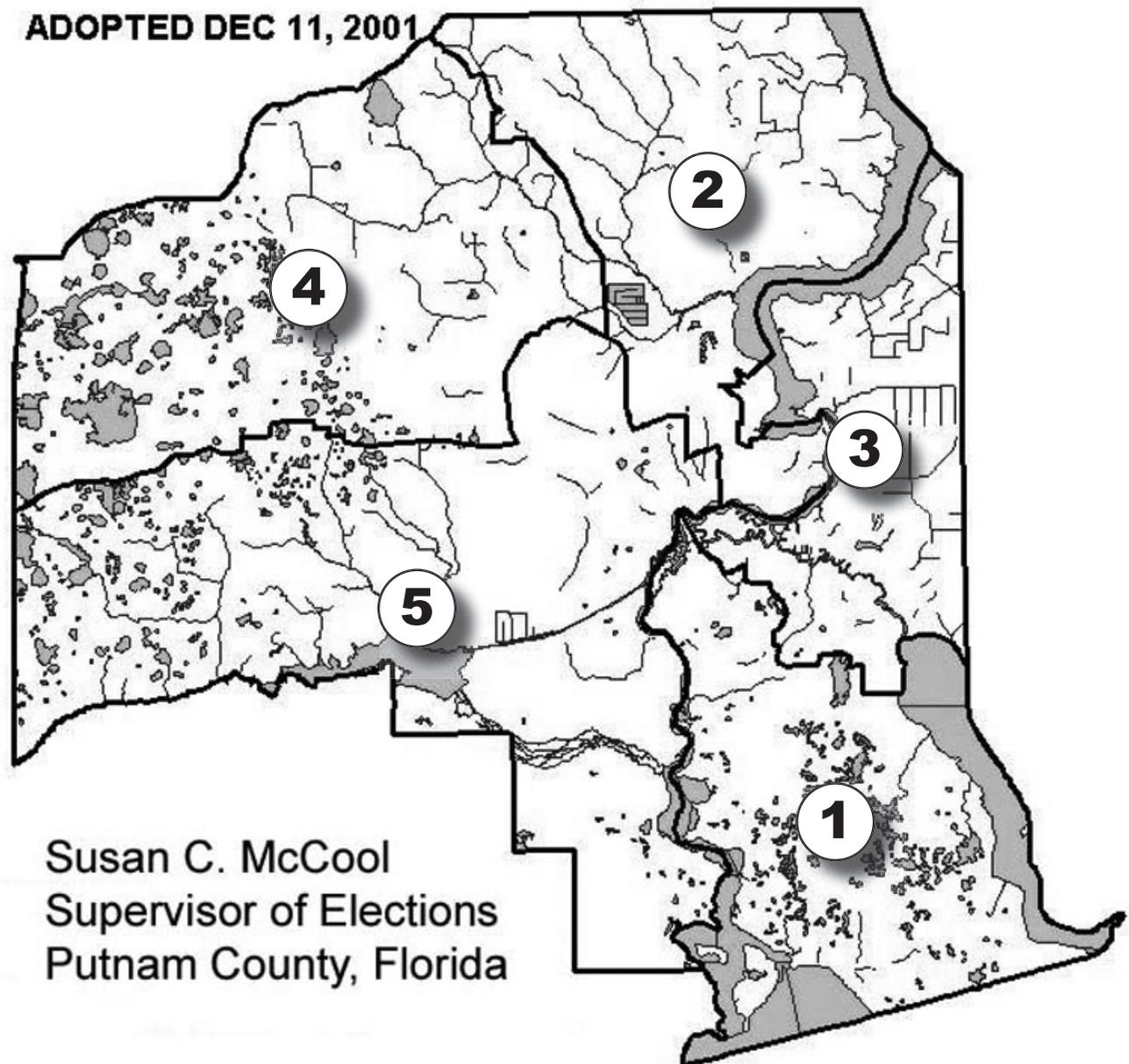
Palatka was a major water transportation and commerce center until a fire in 1884 destroyed the majority of the downtown/riverfront area. Today, the river is primarily used for recreational boating and fishing, as are the numerous large and small lakes located throughout the County.

Volunteer Fire Departments provide fire protection, except for the City of Palatka.

Of the 1,644 miles of roads in the County, nearly 71% remain unpaved.

An elected board of five Commissioners operates under a non-charter form of government under the authority provided in Article III of the Constitution of the State of Florida, which empowers the creation of counties as political subdivisions of the State. Under the Constitution of the State of Florida, the offices of Clerk of Courts, Property Appraiser, Sheriff, Tax Collector and Supervisor of Elections are specifically authorized and empowered to provide their functional services independently of the Board. All are elected to four-year terms of office.

ADOPTED DEC 11, 2001



Susan C. McCool
Supervisor of Elections
Putnam County, Florida

Putnam County is a rural county with a population of about 75,000, of which approximately 80% reside in the unincorporated areas. The County is growing relatively slowly, and is expected to continue that trend for the foreseeable future.

Despite past modest growth in financial resources, County management has worked hard to manage the increasing demands on services and infrastructure. Critical review and prioritization of proposed projects has allowed the county to support a reasonable amount of growth, and begin to develop the means to expand commercial development. A one-cent voter approved surtax, locally referred to as the Better Place Plan, has provided in excess of \$23 million for infrastructure and capital improvements since January 2003. The improvements are helping to promote economic development and an overall improvement in quality of life for the citizens of Putnam County.

The County's unemployment rate of 4.8% for September 2007 is slightly higher than the State's rate of 4.3%, and is a full percentage point higher than the 3.8% rate reported for September 2006.

The outlook for future economic growth in the County is more modest than previous years. Some of the factors affecting future growth are:

Seminole Electric, the County's largest taxpayer, is planning to expand its operations by adding a third generating unit. Construction was scheduled to begin in September 2008 with commercial operations scheduled to begin in May 2012, but unexpected permitting issues have stalled the project. While significantly increasing the County's tax base, the \$1.2 billion project would provide an estimated 1,500 skilled construction jobs during the four-year construction period. An additional 50 permanent employees would be added to Seminole's work force when the unit goes into service.

Wal-Mart has announced plans to construct a large distribution center at the southern end of the County. The proposed 850,000 square foot facility is projected to employ approximately 600 people.

Plans for several large residential developments have been revealed, but current economic conditions affecting the housing market will slow these projects.

The recent completion of the four lane Highway 207 from East Palatka to St. Augustine, along with the future widening of Highway 20 to four lanes between Palatka and Gainesville, will greatly enhance access to the County.

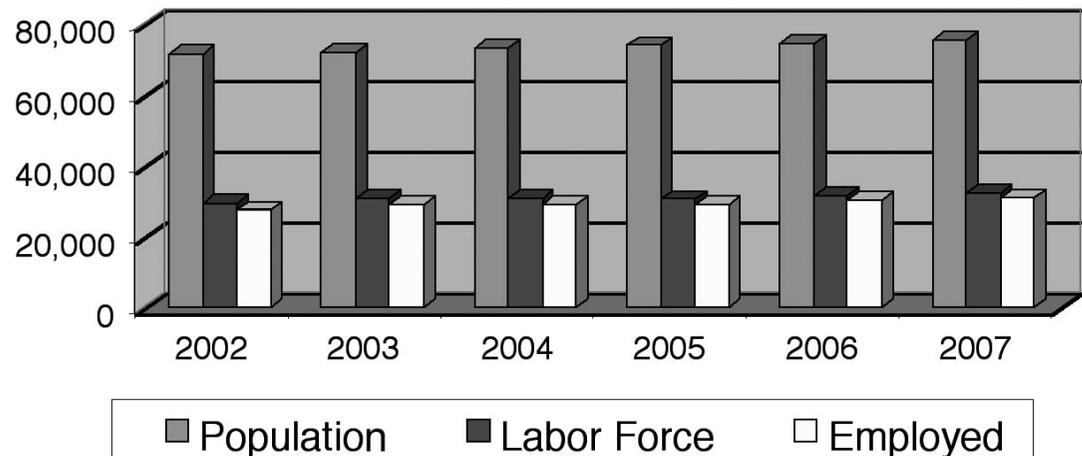
Recent statewide property tax reform will reduce the amount of ad-valorem tax revenue between \$3 to \$5 million annually. At a minimum, the reduction in revenue will result in some projects or capital expenditures being delayed. Additionally, some cuts in non-vital services may become necessary.

Putnam County's population and labor force continue to grow slowly, with approximately 43% classified as labor force in 2007.

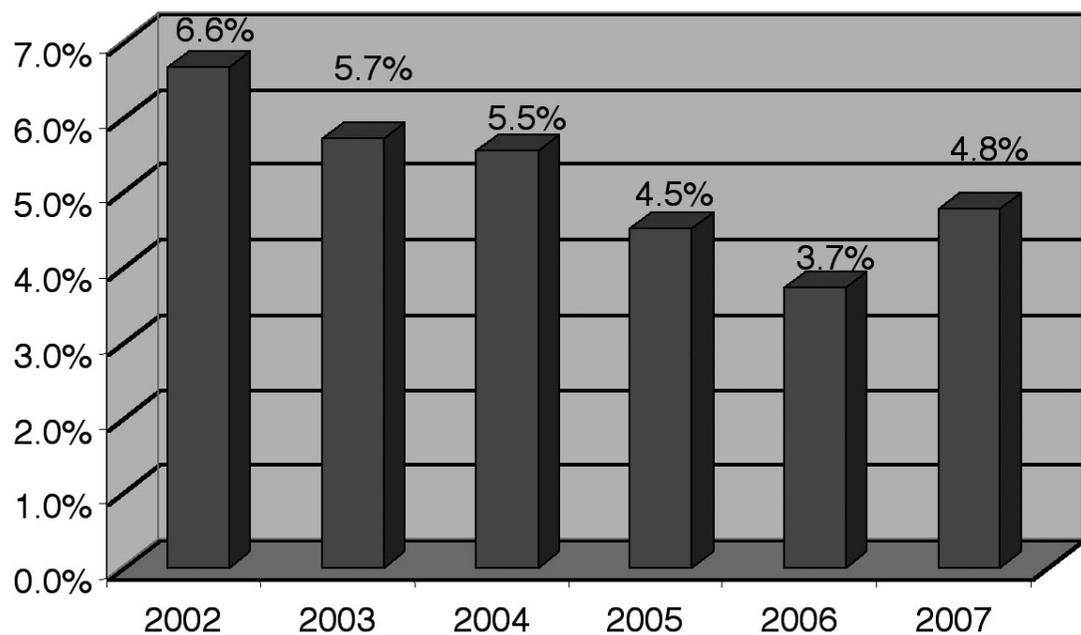
Unemployment peaked in 2002 with the closing of Florida Furniture. It declined steadily over the next four years, bottoming out at 3.7% in 2006. In 2007, it increased to nearly 5% of the eligible work force.

At an average income of just over \$21,814 in 2005, Putnam County still lags behind the U.S. and Florida in Per Capita Income. The County is approximately 64% of the State average.

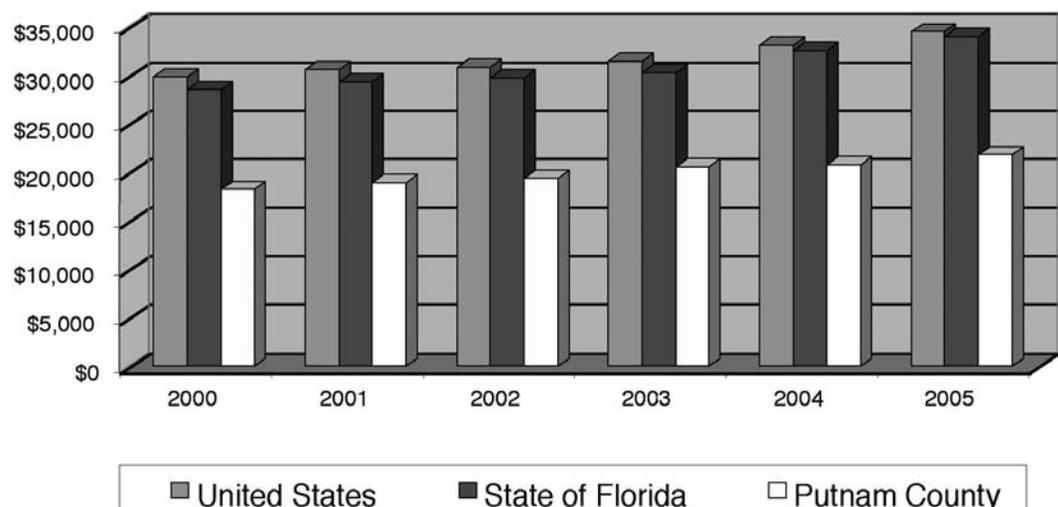
Population & Labor Force Statistics



Unemployment %



Per Capita Income



MAJOR INITIATIVES

BUSINESS PARK

Property tax reform, and the resulting reduction in revenue, makes it imperative that the County enhance its tax base through economic development and the



creation of jobs. The Business Park on St. Johns Avenue is a major attraction to companies and businesses considering relocation. In March of 2006, the County finalized the sale of 10 acres in the Business Park to a developer who was planning the construction of an upscale office complex. This work was expected to start in 2007, however, the downturn in the economy has delayed this project. Three years ago a public-private partnership between the County and a Los Angeles-based development company resulted in the construction of a 50,000 square foot industrial shell building in the Park. Industrial prospects have a keen interest in facilities which can be readily completed to expedite start-up in new locations. The arrangement between the County and the developer required that the County acquire the building if it had not sold within a three year period. Efforts to market the building, when successful, may lead to the construction of another building in the Business Park and commensurate employment opportunities.

EMERGENCY OPERATIONS CENTER

Following the hurricane season of 2004, the County determined that its existing Emergency Operations Center

was inadequate to provide shelter and serve as a base of operations for emergency management personnel. The County acquired a former telephone center, previously owned by BellSouth

and encompassing 20,000 square feet, to serve as the new Emergency Operations Center. The building was acquired in June of 2005. One grant application was approved, and, coupled with local funding, construction bids for renovation to make the facility both habitable and functional to withstand a category 5 storm were awarded in April, 2007. The Center opened in December, 2007. The space previously occupied by Emergency Services will be turned over to the Sheriff's Department. This will help to relieve some overcrowding in the facility where the Sheriff's Department is housed.

ROAD PROJECTS

Road projects, including resurfacing, widening and turning "dirt to pavement", continue to place a high demand on the dollars being collected from the one cent infrastructure surtax approved by referendum in 2002. The County is committed to spending \$1,000,000 of these funds each year for resurfacing, with remaining costs funded by grants and general revenue dollars. Although the rising cost of asphalt has had a negative impact on the number of miles that can be resurfaced with the available funds, projects of this nature carry a top

priority and resurfacing continues when practical. In addition, County Road 308B and Yelvington Road were resurfaced and widened with help from this surtax in collaboration with funding from the Florida Department of Transportation. The Public Works staff continues to pursue grant funds from the State to resurface roads which were formerly the responsibility of the State. Additional resurfacing projects will be considered following evaluation of alternative asphalt mixes to stretch available dollars and maximize resurfacing of road miles.

WATER FOR EAST PUTNAM

The design work on the East Putnam Regional Water System was submitted to cognizant state and federal agencies for review. The system will consist of a reverse osmosis treatment plant, storage, transmission and distribution lines. Bids were solicited in June, 2007 and a resolution relating to the award was adopted in August, 2007. The Notice to Proceed was issued in November, 2007. Construction time is estimated at eighteen months. The \$26 million project is funded from state, federal, water management district, and local sources.

and expanded ancillary services is necessary. The estimated costs vary, but approximately \$22 million will be required. Rising construction costs and the ensuing anticipated increased operational costs have slowed progress on this project during a time when limited resources make it difficult to consider undertaking a project of this magnitude. The unexpected delay in the expansion of the Seminole Power Generating Plant has disrupted plans to use increased revenue from the expansion to retire debt for construction.

A consultant previously conducted a needs assessment of the court functions and judicial offices. An increasing number of court cases requiring the assignment of additional court personnel have created overcrowded conditions in the courthouse and in offices that support the judicial process. A Task Force recommended that the County consider a new, stand-alone structure to address the space requirements for the judiciary and support functions. To this end, a fifty-six acre parcel of property adjacent to the existing jail was acquired in January, 2006. Regrettably, progress on this project has been slowed



FACILITY NEEDS

The existing jail facility continues to be a situation that must be addressed in the future. A needs assessment indicated that a two hundred bed expansion, renovation of existing cells and improved

by limited resources, as has the jail expansion, with the untimely delay of the Seminole expansion project being the most significant factor.

Space constraints hamper not only the jail and court system, but also general

county government functions. In July, 2006 the County had the opportunity to purchase an 80,000 square foot shopping complex in another part of the city from where current offices are located. Renovation of approximately 40,000 square feet of this space to house general county government, which is currently housed in buildings

it was completed in January, 2007.

PARKS PLANNING

Grant funding is enabling the Parks and Recreation Department to oversee improvements at the Francis Sports Complex and the South Putnam Recreation Complex. The County partnered with the Rotary Club to undertake the construction of an



adjacent to the courthouse, will enable the County to ease overcrowding in general county government offices. This will have a domino effect on some of the court-related functions which could then expand into vacated county office space. This will be a short-term solution for some of the court office overcrowding. Bids were awarded in May, 2007 for the \$4.7 million renovation project, and substantial completion is expected in May, 2008. The remaining 40,000 square feet will be renovated as the leases of current tenants expire.

The County undertook negotiations for additional property adjacent to its current landfill. The property consists of approximately 560 acres. Successful negotiations and acquisition in December, 2006 assure the County of 50-75 years of land availability for the future disposal of solid waste.

In March, 2006, the County partnered with the Health Department to construct an additional building at the site of the current Health Department facility. This 3,000 sq. ft. structure allowed expansion for the Health Department into a hardened facility so the Department could continue operations during adverse conditions. Total cost was \$698,000, and

additional picnic pavilion in the same area of the park as the current pavilion. These have proven to be very popular with the public and are in constant use. Grant funds and monies from the Fishing Fund have been used for improvements to the Brown's Landing and Welaka boat ramps. New lighting was installed at the main soccer field of the John Theobald Sports Complex.

LIBRARY EXPANSION

During a previous year the County was notified that a grant of \$500,000 had been awarded for the expansion of the branch library in Interlachen. The project was supplemented by \$100,000 of local funds, and bids were awarded in April, 2006. The project was completed in March, 2007. A ribbon-cutting took place in April, 2007 and the expansion of nearly 4,000 square feet doubled the size of the library. The County began the third phase of the renovation of the historic schoolhouse in Bostwick to house a branch library. Bids were awarded in May, 2007, and the County occupied the facility in the fall of 2007.

IMPACT FEES

In October, 2006, the county implemented impact fees on new construction to generate revenue to offset

the capital costs of providing infrastructure for essential county services. Ordinances were prepared to implement impact fees for fire, transportation, EMS and parks and recreation. Impact fees for water and sewer will be considered at a later date.

FIRE ASSESSMENTS & SERVICES

The County evaluated the advantages of a fire assessment in lieu of the current fire tax. An assessment for fire would be applicable to all property without regard to the homestead exemption and may have been a more equitable way to assess the costs for fire protection; however, in July, 2006, the Board of Commissioners determined that it would no longer consider this option. The County did proceed with a plan to employ career firefighters and place them in select geographic locations in the County to augment the fire response capabilities of volunteer fire departments. In April, 2007, six career firefighters were employed to provide this service.

LANDFILL OPERATIONS

In June, 2007, the County awarded a bid for the formal closure of its Class III landfill which is the disposal site for demolition debris. This work was completed in February, 2008. In the

MISCELLANEOUS

In June, 2007, the Fair Authority was authorized to initiate improvements to the property where the annual County Fair is held. Phase I improvements include a new ticket booth, asphalt walkways and parking lot upgrades.

The County is interested in the greenprinting of the St. Johns River. This process will provide information on preserving the river and establishing river access areas. Perhaps the county's greatest asset, this process is viewed as an integral part of any plan for the river's future. In April, 2007 a consultant was engaged to oversee the year-long greenprinting process. In future years the County will develop a master plan to address the recommendations to be derived from this process.

The need for a centralized wastewater treatment system in the East Putnam area is essential to abating pollution of the river and reducing contamination of wells. The County has been negotiating with the Florida Department of Corrections to partner in utilizing parts of its facilities as a segue to a Regional County Wastewater System in that area. Negotiations regarding leases



coming year the County will authorize consulting engineers to proceed with the design and permitting of a new Class I landfill area for the disposal of household waste. This will be constructed on land the County owns adjacent to the existing landfill.

and agreements for services are in the final stages. To that end, once these negotiations are finalized in the coming year, a Scope of Services with a consulting engineering firm for the design, permitting and bidding of a wastewater system will be considered.

COUNTY REVENUES

PRIMARY GOVERNMENTAL REVENUES

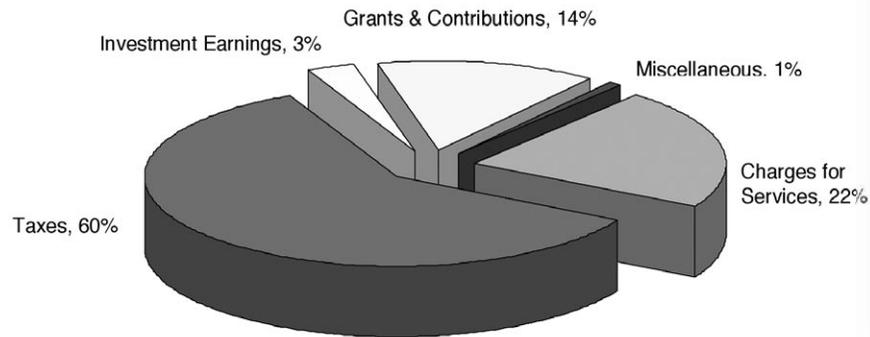
(In Thousands of Dollars)

Revenues	Governmental Activities(1)	Business Type Activities (2)	Total 9/30/07	Total 9/30/06	Total 9/30/05
Charges for Services	\$ 12,435	\$ 6,591	\$ 19,026	\$ 19,101	\$ 18,171
Grants & Contributions	12,246	191	12,437	13,619	9,657
Taxes	52,308		52,308	43,430	39,562
Investment Earnings	2,066	439	2,505	1,823	848
Miscellaneous (3)	529	168	697	976	689
Total Revenues	\$ 79,584	\$ 7,389	\$ 86,973	\$ 78,949	\$ 68,929

Primary Governmental Revenues increased approximately \$8 million in the past year driven almost exclusively by Taxes.

(1) Governmental activities are those supported primarily by taxes and inter-governmental revenues.(2) Business-type activities are intended to operate much like private sector businesses; the income derived from their user fees is expected to support their operational activities. Putnam County's business-type activities include the Port Authority, the Water and Wastewater Utility System, and the Waste Management System. (3) Miscellaneous revenue includes Sales of Capital Assets.

PRIMARY GOVERNMENTAL REVENUES
\$87 MILLION



COUNTY EXPENSES

PRIMARY GOVERNMENTAL EXPENSES

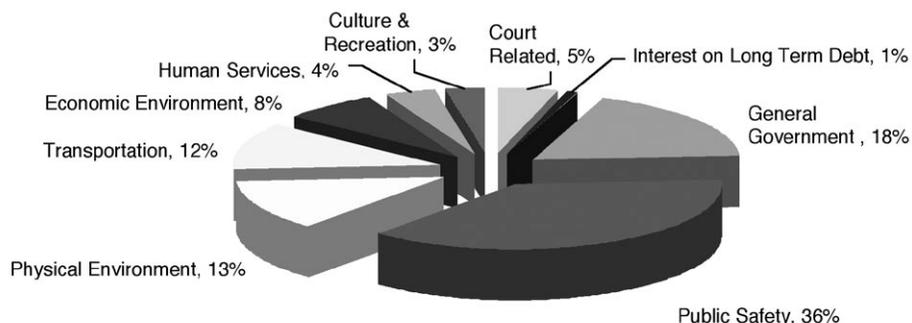
(In Thousands of Dollars)

Expenses	Governmental Activities (1)	Business Type Activities (2)	Total 9/30/07	Total 9/30/06	Total 9/30/05
General Government	\$ 12,956		\$ 12,956	\$ 13,296	\$ 12,779
Public Safety	26,527		26,527	22,232	21,461
Physical Environment	724	\$ 8,159	8,883	8,847	11,070
Transportation	8,298		8,298	11,403	11,750
Economic Environment	5,341		5,341	1,785	1,865
Human Services	2,682		2,682	2,417	2,481
Culture and Recreation	2,329		2,329	1,863	1,559
Court Related	3,200		3,200	3,034	2,798
Interest on Long Term Debt	653		653	317	218
Total Expenses	\$ 62,710	\$ 8,159	\$ 70,869	\$ 65,194	\$ 65,981

Primary Governmental Expenses were up in excess of \$5 million over last year. Spending increases for the Emergency Operations Center, Fire Protection and Sheriff's Operations (Public Safety) and for the purchase of the shell building in the Business Park and grant-funded increases for Housing Assistance (Economic Environment) were the primary drivers.

(1) Governmental activities are those supported primarily by taxes and inter-governmental revenues.(2) Business-type activities are intended to operate much like private sector businesses; the income derived from their user fees is expected to support their operational activities. Putnam County's business-type activities include the Port Authority, the Water and Wastewater Utility System, and the Waste Management System.

PRIMARY GOVERNMENTAL EXPENSES
\$70.9 MILLION



PRIMARY GOVERNMENTAL REVENUES

(in Thousands of Dollars)

Governmental Activities

Charges for Services (\$12,435) include:

General Government - \$4,434

- Tax Collector - \$2,504
- Property Appraiser - \$48
- Clerk of Courts (non-Court) - \$616
- Internal Service/Health Insurance - \$973
- Other - \$293

Public Safety - \$4,259

- Ambulance Fees - \$2,253
- E-911 Fees - \$361
- Building Permits - \$718
- Building Codes Enforcement - \$94
- Fines, Forfeitures, Penalties & Surcharges - \$306
- Law Enforcement Related - \$373
- Other - \$154

Court Related - \$2,408

- Service Charges & Fees - \$1,935
- Judgments & Fines - \$467
- Other - \$6

Other Charges for Services - \$1,334

- Cultural and Recreation - \$91
- Human Services - \$195
- Local Housing Assistance - \$49
- Physical Environment - \$202
- Special Assessments (MSBU's) - \$797

Grants & Contributions (\$12,246) include:

- Federal - \$2,480
- State - \$8,547
- Local - \$1,195
- Private - \$24

Taxes (\$52,308) include:

- Property Taxes - \$38,957
- Sales Taxes & Other State Shared Revenue - \$5,439
- Local Infrastructure Surtax (Better Place Plan) - \$5,279
- Gas Taxes & Fuel Fees - \$1,905
- Communications Service Tax - \$606
- Tourist Development Tax - \$122

Investment Earnings - \$2,066

Miscellaneous - \$529

Business-Type Activities

Charges for Services (\$6,591) include:

East Putnam Water - \$58

- Potable Water Charges - \$41
- Wastewater Charges - \$17

Solid Waste - \$6,398

- Landfill Assessments - \$4,879
- Landfill Fees - \$1,519

Port Authority - \$135

- Water Utility Charges - \$10
- Water Ports & Terminals - \$4
- Rents - \$121

Grants & Contributions (\$191) include:

- Federal - \$0
- State - \$191

Investment Earnings - \$439

Miscellaneous - \$168

PRIMARY GOVERNMENTAL EXPENSES

(in Thousands of Dollars)

Governmental Activities - \$62,710

General Government - \$12,956

- Administrative/Financial/Legislative - \$6,842
- Clerk of Courts - \$2,003
- Property Appraiser - \$1,590
- Supervisor of Elections - \$839
- Tax Collector - \$1,682

Public Safety - \$26,527

- Ambulance Services - \$4,056
- E-911 System - \$648
- Medical Examiner - \$258
- Disaster Relief - \$1,582
- Fire Protection - \$2,209
- Building Inspection/Code Enforcement - \$1,062
- Sheriff's Operations - \$15,592
- Detention & Corrections - \$32
- Other Law Enforcement Related - \$307
- Other - \$781

Physical Environment - \$724

- Agriculture/Resource Conservation - \$579
- Fishing Facilities Improvement - \$82
- Water and Sewer Utilities - \$63

Transportation - \$8,298

Economic Environment - \$5,341

- Housing Assistance - \$2,187
- Industry Development - \$2,957
- Tourist Development - \$102
- Veteran's Services - \$95

Human Services - \$2,682

- Behavioral Health Care - \$400
- Health Care for the Needy - \$2,163
- Mosquito Control - \$119

Culture & Recreation - \$2,329

- Library - \$1,053
- Parks & Recreation - \$1,270
- Other - \$6

Court Related - \$3,200

Interest on Long Term Debt - \$653

Business-Type Activities - \$8,159

Solid Waste Management - \$7,942

Port Authority - \$100

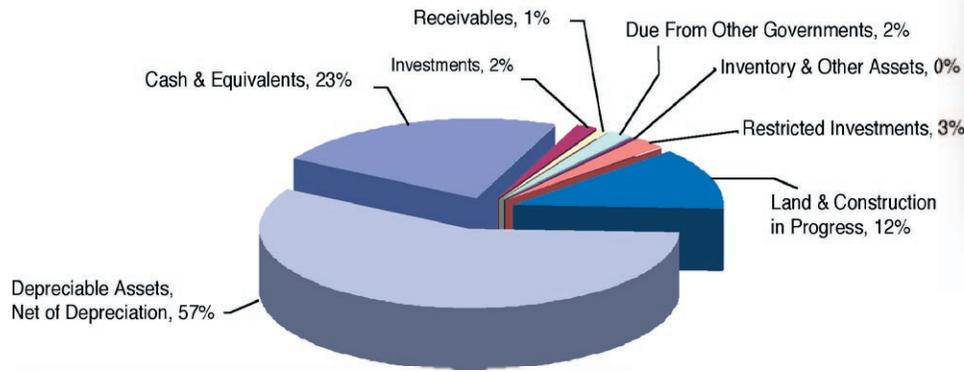
Water & Wastewater System - \$117



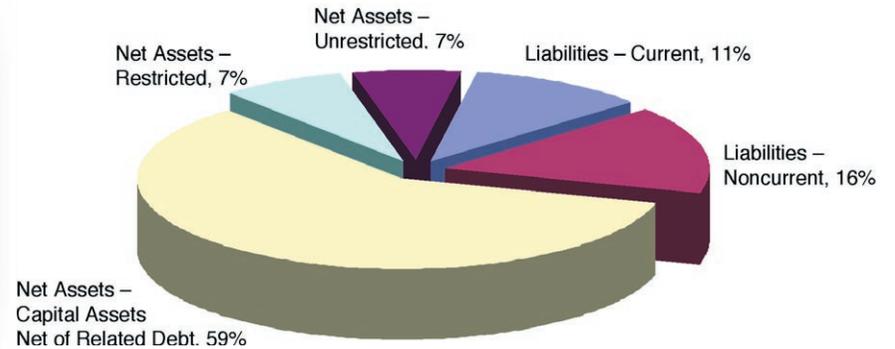
ASSETS, LIABILITIES & NET ASSETS

Putnam County's Assets exceeded its Liabilities at 9/30/07 by \$117.3 million (Net Assets). Of this total, \$10.8 million may be used to meet the County's ongoing obligations to citizens and creditors (Unrestricted Net Assets). Restricted Net Assets of approximately \$11.7 million are subject to constraints on how they may be used. For example, Better Place Plan Funds are restricted to infrastructure improvements, by law. The largest category of Net Assets is Capital Assets Net of Related Debt. This category includes land, buildings, equipment and other infrastructure used to provide a variety of services to the citizens of Putnam County.

Assets (\$160 Million)



Liabilities (\$42.7 Million) & Net Assets (117.3 Million)



OPERATING INDICATORS

Function/Program	9/30/04	9/30/05	9/30/06	9/30/07
Supervisor of Elections				
Registered Voters	45,989	45,293	44,206	43,019
Court Related				
New Cases Opened	24,919	27,912	30,035	26,928
Cases Closed	25,283	26,433	28,212	25,478
Culture & Recreation - Library				
Registered Borrowers	28,315	30,319	32,454	34,472
Volumes in Collection	131,401	131,007	138,239	96,641
Volumes Borrowed	110,532	122,150	117,386	97,600
Culture & Recreation - Parks & Recreation				
Program Participants	3,382	6,610	14,328 ⁽²⁾	16,448
Program/Events Offered	59	45	57	45
Economic Environment - Veterans Services				
Claims Processed	975	1,081	2,566 ⁽³⁾	1,658
Human Services - Animal Control				
Complaints Answered	8,395	8,279	7,139 ⁽⁴⁾	6,913
Citations Issued	281	317	329 ⁽⁴⁾	204
Human Services - Mosquito Control				
Complaints Answered	1,095	592	304	274
Miles Sprayed	2,279	2,245	1,745	2,165
Human Services - Welfare Administration				
Nursing Home Verifications	118	118	0 ⁽⁵⁾	0
HCRA Cases ⁽⁶⁾	136	174	171	182
Public Safety - Buildings & Inspection				
Permits Issued - (a) Commercial - New ⁽⁷⁾	N/A	N/A	N/A	20
(b) Commercial - Existing ⁽⁷⁾	119	145	109	91
(c) Residential - New ⁽⁷⁾	644	700	738	512
(d) Residential - Existing ⁽⁷⁾	7,649	4,294	6,885	7,867
Inspections	17,979	26,072	36,913	25,151
Public Safety - Codes Enforcement				
New Cases Opened	1,094	1,350	1,523	1,646
New Case Inspections	4,371	5,265	4,971	5,574
Public Safety - Emergency Medical Services				
Emergency Responses	11,315	10,885	10,761	8,234
Transports	8,675	8,339	8,463	6,693
Public Safety - Fire Department				
Emergency Responses	8,210	7,548	6,136 ⁽¹⁾	5,852 ⁽⁸⁾
Fires Attended	370	375	1,037 ⁽¹⁾	1,268 ⁽⁸⁾
Sheriff's Office				
Violations	11,370	10,908	11,802	11,124
Arrests	6,124	5,793	5,410	5,840
Transportation/Public Works				
Road Gradings (miles)	3,136	3,140	3,261	2,722
Roads Paved/Resurfaced (miles)	19	25	64	56
Water Service Connections	235	235	235	235
Average Daily Water Consumption	70,982	38,247	36,705	42,037
Peak Daily Water Consumption	120,605	52,550	57,895	66,372
Average Daily Wastewater Treatment (gallons)	12,400	13,000	10,666	9,333
Business Type Activities - Sanitation				
Solid Waste Collections (tons)	103,758	113,113	100,718	96,537
Recycling Rate ⁽⁹⁾	22%	25%	30%	30%
Business Type Activities - Port Authority				
Dockage Days ⁽¹⁰⁾	193	439	249	282

Sources: Various County Departments

- (1) Revised figures received from specific departments.
- (2) Increase largely related to opening of second Senior Citizen Center.
- (3) Increase appears to be related to aging population.
- (4) Annualized estimate - data loss due to system problems.
- (5) Nursing home verifications are no longer performed by the County's Human Resources department.

- (6) HCRA obligates counties to pay out-of-county health care for county residents that meet eligibility criteria.
- (7) Modified in FYE 2007 to reflect new and existing commercial and residential permits issued.
- (8) Projected estimates - finalized reports were not available.
- (9) Recycled Tons to Collected Tons.
- (10) Fluctuations related to one customer's usage.



CONSTITUTIONAL OFFICERS

Board of County Commissioners

329-0205; Fax: 329-1216

514 St. Johns Avenue

First Floor, Building 1-C

Number of Employees: 319

Board Members: Nancy S. Harris, Chip Laibl, Hermon Somers, Jr., Ed Taylor, and Brad Purcell

Clerk of Courts

Clerk to the Board of County Commissioners

Palatka Main Office

329-0361; Fax: 329-0888

410 St. Johns Avenue

Putnam County Courthouse

Second Floor, Building 1-B

Number of Employees: 77

Clerk: Tim Smith

Finance Department

329-0229; Fax: 329-0473

514 St. Johns Avenue

Building 1-C, Second Floor

Director: John H. Jones, CPA, CIA

Property Appraiser

Palatka Main Office

329-0296; Fax: 329-0447

312 Oak Street (East Annex)

Number of Employees: 25

Property Appraiser: Larry Pritchett

Sheriff

329-0800; Fax: 329-0448

130 Orié Griffin Boulevard

Number of Employees: 236

Sheriff: Dean Kelly

Supervisor of Elections

329-0224; Fax: 329-0455

515 Reid Street

Building 1-D

Number of Employees: 6

Supervisor of Elections: Susan McCool

Tax Collector

Palatka Main Office

329-0282; Fax: 329-0284

312 Oak Street (East Annex)

Number of Employees: 30

Tax Collector: Ken Mahaffey

DEPARTMENTS AND SERVICES COUNTY DEPARTMENTS

(alphabetically)

County Administrator

329-0212; Fax: 329-1216

514 St. Johns Avenue

First Floor, Building 1-C

County Administrator: Rick Leary

Deputy County Administrator/

Budget Officer

329-0212; Fax: 329-1216

514 St. Johns Avenue

First Floor, Building 1-C

Deputy County Administrator/

Budget Officer: Michael E. Anderson, CPA

County Attorney

329-1903; Fax: 326-2721

518 St. Johns Avenue

Building 1-E

County Attorney: Russ Castleberry

County Extension Service

329-0318; Fax 329-1262

111 Yelvington Road

East Palatka, FL 32131

Director: Edsel Redden

Emergency Services

329-0379; Fax: 329-0897

410 S. State Road 19

Chief, Emergency Services:

Quin Romay

Chief, Emergency Medical Services:

Mike Patterson

Fleet Maintenance

329-0475; Fax: 329-1203

223 Putnam County Boulevard

East Palatka, 32131, Building 231-B

Manager: Gary Armstrong

General Services

329-0370; Fax: 329-0468

223 Putnam County Boulevard

East Palatka, 32131, Building 10-C

Director: Maureen Torma

Human Resources

329-0221; Fax: 329-1257

514 St. Johns Avenue

First Floor, Building 1-C

Director: Ken McClinton

Information Technology

329-0216; Fax: 329-0215

323 St. Johns Avenue

Director: John Rundgren, Interim

Library System

Palatka (Main Branch)

329-0126; Fax: 329-1240

601 College Road

Bostwick Branch

326-2750; Fax 326-2733

125 Tillman Street

Interlachen Branch

684-1600; Fax 684-1601

133 North State Road 318

Melrose Branch

(352) 475-1237; Fax (352) 475-5779

312 Wynwood Avenue

Director: Steve Crowley

Planning & Development

329-0310; Fax: 329-1213

515 Reid Street

Building 1-D

Director: Brian Hammons

Public Works

329-0346; Fax: 329-0340

P.O. Box 310

223 Putnam County Boulevard

East Palatka

32131

Director: Don Jacobovitz

Parks and Recreation

329-1269; Fax: 329-1265

120 Carter Road

Director: Kevin Stevens, Interim

Sanitation

329-0395; Fax: 329-0486

140 County Landfill Road

Director: Steve Nataline

Veterans Services

329-0327; Fax: 329-0329

515 Reid Street

Building 1-D

Director: Thomas Moltimore

SATELLITE OFFICES

Crescent City

115 North Summit Street

Crescent City, FL 32112

Fax: 698-4283

Clerk of Courts: 698-1217

Property Appraiser: 329-0296

Tax Collector: 698-3088

Interlachen

1114 State Road 20 West, Suite 2

Interlachen, FL 32148

Fax: 684-4640

Clerk of Courts: 684-3717

Property Appraiser: 329-0296

Tax Collector: 684-1288

Palatka Mall Office

400 Hwy 19 North, Suite 52

Palatka, FL 32177

Fax: 329-3763

Tax Collector Only: 329-3762

BETTER PLACE PLAN

Putnam County voters approved the 1% infrastructure surtax known as the "Better Place Plan" in September of 2002. From its effective date on January 1, 2003 through September 30, 2007, the surtax has generated in excess of \$23 million.

In order to expedite the much anticipated improvements, secure lower overall costs, and take advantage of historically low interest rates, the Board of County Commissioners obtained external financing through the Bank of America, tying the payments on the loan to future surtax revenues.

Spending on Better Place Plan projects has brought in additional revenues from granting agencies and other funding sources that require matching funds be committed by the County. Thus far, we have generated nearly \$12.5 million in additional revenues from these projects/relationships.

Better Place Plan Project Spending Total Spend as of 12/31/07, \$34 Million

